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NCCSP Strategic Plan Development

1. The current Norfolk County Community Safety Plan had a delivery period covering 2018 to 2021 and focused on three priorities:
 - a. Domestic Abuse and Sexual Violence
 - b. County Lines
 - c. Preventing Terrorism
2. The NCCSP's plan has reached the end of its delivery period and, whilst it is still being delivered, needs to be refreshed.
3. The community safety landscape is very different from when the previous plan was introduced three years ago. The response to the Covid-19 pandemic has altered the way our communities interact leading to a shift in community safety needs. The policy landscape has further developed with the introduction of the Serious Violence Duty, amendments to the Prevent Duty, the Domestic Abuse Act receiving royal assent, and the Home Office priority area for policing. Finally, the election of a new Police and Crime Commissioner will mean a new strategic direction will be set through their Police and Crime Plan.
4. Responsible authorities¹ are required to create a Community Safety Partnership. Community Safety Partnerships have a duty to work together to:
 - a. reduce reoffending
 - b. tackle crime and disorder
 - c. tackle anti-social behaviour (ASB)
 - d. tackle alcohol and substance misuse, and
 - e. tackle any other behaviour which has a negative effect on the local environment.
5. This duty is underpinned by a requirement on Responsible Authorities to:
 - a. form a Community Safety Partnership (CSP)
 - b. undertake an annual strategic assessment of the crime and disorder in the area
 - c. determine priorities
 - d. consult with the public on the priorities identified
 - e. draw up and publish a partnership plan, revised annually

¹ The responsible authorities are Local Authorities (County & District), Police, Probation, Community Rehabilitation Company, Fire, NHS Clinical Commissioning Groups. Wider partners also participate in the NCCSP, including, Police & Crime Commissioners, Youth Offending Teams, Trading Standards, Victim Support, and Housing Registered Providers senior representative.

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6. Locally, the NCCSP holds responsibilities for overseeing delivery of Domestic Homicide Reviews, the Community Trigger (ASB Case Review) process and managing a Prevent Duty partnership group.
7. In November 2020 a Memorandum of Understanding between the Office of the Police and Crime Commissioner for Norfolk (OPCCN) and Norfolk County Council was signed which confirmed that the OPCCN would create a single Community Safety team responsible for supporting and working directly with the Chair of the NCCSP².
8. To date, the NCCSP team has undertaken the following steps in developing a new plan for the NCCSP:
 - a. Consulted with the NCCSP responsible authorities on what the priorities, outcome measures and delivery structure should be.
 - b. Produced a draft strategic plan to the NCCSP based on:
 - i. Norfolk's Strategic Assessment. This employs a risk, threat and harm analysis, using the Cambridge Harm Index methodology, and incorporating the findings of existing deep dives on a number of existing priority areas
 - ii. Partnership feedback on priorities, outcome measures and delivery structure
 - iii. Agreed NCCSP approach to community safety, including being evidence-led and locality focused
 - iv. Policy review, including:
 1. Domestic Abuse Act 2021
 2. Serious Violence Duty
 3. Amendments to the Prevent Duty
 4. Home Office policing priorities
 - c. Consulted on draft Strategic Plan with Norfolk Leaders Board and Norfolk Chief Executives Group, all of whom supported the plan subject to minor amendments.
 - d. Produced a revised version of the NCCSP Strategic Plan based on minor amendment requests.
 - e. Produced a draft NCCSP Strategic Plan Consultation Strategy.
 - f. Begun to develop a delivery plan and outcomes framework.
9. The revised draft of the Strategic Plan sets out:
 - a. The proposed NCCSP strategic themes
 - i. Building Resilient and Cohesive Communities
 - ii. Tackling Neighbourhood Crime
 - iii. Reducing the Threat of Criminal Exploitation
 - iv. Safeguarding Communities from Harm

² [NCCSP MoU \(norfolk-pcc.gov.uk\)](https://www.norfolk-pcc.gov.uk)

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- b. The proposed NCCSP priorities
 - i. Serious violence (including domestic abuse, sexual abuse, and county lines linked violence)
 - ii. Preventing extremism (including uphold responsibilities under the Prevent Duty)
 - iii. Criminal exploitation (including modern slavery and county lines)
 - iv. Neighbourhood crime (including acquisitive crime, anti-social behaviour, community tensions and hate crime)
 - v. Fraud
 - c. NCCSP approach to community safety
 - i. Respond to community safety issues using the Public Health Model
 - ii. Locality focus
 - iii. Effective and co-ordinated communication
 - iv. Recognise the overlap between offender and victim
 - v. Understand the impact of the response to the pandemic on community safety and what it means for the future of community safety
 - vi. Provide £500,000 Community Safety Fund ringfenced for supporting the delivery and achieving intended outcomes of the NCCSP Strategic Plan
 - d. Intended short-, medium- and long-term outcomes for the partnership
 - e. Proposed delivery structure
 - f. Outline performance framework
10. The proposed delivery structure is:
- a. The cessation of the County Lines delivery Group. The responsibility for the County Lines Strategy will remain with the CCSP. The delivery against the strategy will be owned by partnership boards and fora, where the majority of delivery is already taking place. This will declutter the delivery structure whilst retaining clear accountability. The overall strategy responsibility will sit with Norfolk Constabulary.
 - b. Integrating the Prevent Delivery Group with the Cohesion Group, to reflect the commonality of agendas and the overlapping membership to increase levels of engagement through reduced duplication.
 - c. Remaining delivery groups will continue, including the Domestic Abuse and Sexual Violence Group and Norfolk Anti-Slavery Network.
 - d. A new task and finish group is being established ensure delivery against the Serious Violence Duty “to formulate an evidence-based analysis of the problems associated with serious violence in a local area, and then produce and implement a strategy detailing how they will respond to those particular issues”.
 - e. The NCCSP will work with the leaders of the Norfolk Against Scam Partnership to tackle fraud.

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11. The NCCSP will also build on its locality delivery structure. The NCCSP team's consultation with the NCCSP responsible authorities identified there was a strong desire for a greater emphasis on locality working. This will be achieved by placing emphasis on understanding and responding to the unique community safety demands Norfolk localities. This will be a responsibility of the Community Safety Officers, funded through the NCCSP. The Community Safety Officers will work closely with locality delivery structures, including with Operational Partnership Teams, Anti-Social Behaviour Action Groups and Early Help Hubs to understand and support the response on a locality basis.
12. The next steps:
 - a. Finalise NCCSP Strategic Plan Consultation Strategy.
 - b. Undertake public consultation on NCCSP Strategic Plan.
 - c. Analyse results of consultation and make any amendments to the plan necessary.
 - d. Publish:
 - i. Final NCCSP Strategic Plan
 - ii. Consultation results
 - iii. NCCSP Delivery Plan
 - iv. NCCSP Communications Plan
13. What does this mean for North Norfolk District Council?
 - a. This is an opportunity to scrutinise the Draft NCCSP Strategic Plan – does it meet your needs?
 - b. We want to strengthen our relationship with North Norfolk District Council through our Community Safety Officers.
 - c. We want to bring all localities to the centre of community safety in Norfolk. That means we want to respond to community safety concerns in North Norfolk in the same vein as Norfolk's urban centres, recognising the different needs of the communities.
 - d. The NCCSP's Community Safety Fund, provided by the OPCCN, will be available over the course of the next three years. North Norfolk District Council will be able to access, alongside Norfolk's other district councils